



Joint Forward Plan 2024-25

Update for JHOSCs

January 2024

Background

- We (NEL ICS) published our interim <u>Integrated Care Strategy</u> in January 2023. The strategy sets out how we will improve quality and outcomes and address inequalities; and defines the key areas we need to secure as foundations for integrated working as a system.
- This was followed by the <u>Joint Forward Plan 2023/24</u>, our first five-year plan. We are required to refresh the Joint Forward Plan (JFP) yearly, to reflect what we set out to deliver in the coming years.
- The JFP describe how the ICB and its partner trusts intend to arrange and/or provide NHS services to meet their population's
 physical and mental health needs. This includes the delivery of universal NHS commitments, addressing ICSs' four core purposes
 and how legal requirements will be met.
- We heard from our partners last year that they would like us to engage with them earlier in the process. These slides outline how
 we have structured our system planning process for 2024/25 and where the JFP fits in, the steps we are taking to refresh the JFP
 and the main changes from the previous year.
- We are engaging with Place-based Partnerships, HWBBs and other stakeholders through this process.
- Our Places-based Partnerships have been developing their plans for 2024/25, of which an overview is included in the JFP 2024/25.
- An unedited first draft of the JFP is available as an appendix, to indicate the direction of travel. This will be updated, with further
 drafts at the end of January 2024, with a final draft by end of February. The ICB Board will be asked to approve the JFP in March
 2024.

Members are asked to:

- 1. note the approach being followed in order to deliver a refreshed north east London JFP 2024/25 by March 2024
- 2. note the amended content proposed

Where there are specific comments on the content of the draft JFP, please channel these through the relevant place director.

Overview of system planning approach

Our planning cycle has been divided into three steps:

- integrated care strategy
- 2. delivery plan
- 3. operational planning

These are outlined below with related deliverables included below each step. These are not comprehensive but indicate some of the key activities underpinning each stage.

steps

Integrated Care Strategy: Sets the strategic direction for the ICS

Annual review of our strategic context including national policy and local JSNAs potentially leading to changes

Development of a strategic outcomes framework measuring impact of the ICS strategy

Creation of a Future Forum for horizon scanning and looking forward impact

Resident / clinical / care professional engagement approach

Population modelling and scenario planning

Process review to inform future ways of planning

Delivery Plan: Sets out our plans to deliver on our strategic priorities and NHS requirements

Annual refresh of Joint Forward Plan

Review of transformation programmes to ensure strategic alignment and impact

- •- clear programmes
- ·- agreed milestones
- •- agreed impact metrics that delivers the NEL ICS strategy and national standards, aims and ambitions*
- ·- costed and funding source proposed
- Evaluation plans

Operational planning: Describes how we use collective resources to deliver the plan

Prioritised pipeline for how & where resources will be allocated – NEL, places, provider collaboratives, providers

Funding matched and agreed against pipeline and operating plan

System driven Operating Plan (updated yearly – 2 year plan) with a narrative related to national priorities, with triangulated activity, workforce, and finance numbers Improving outcomes, experience and access for our local people and addressing inequalities

Sustainability of our system

*reflect the NHS planning guidance and other NHSE guidance

Joint Forward Plan (JFP) Refresh for 24/25 - next steps

- Based on feedback and lessons learnt from this year's JFP development, we are now engaging with NEL stakeholders earlier within the system planning cycle in order to ensure improved awareness and input to the 24/25 JFP.
- The JFP will be refreshed annually so the document remains current. This JFP refresh continues to describe the challenges that we face as a system in meeting the health and care needs of our local people, but also the assets we hold within our partnership.

High-level timeline

24 November 2023 All slide contributors submitted their initial draft plans for 2024/25 for the JFP, providing a summary list of projects, and resourcing requirements. 13 December 2023 A portfolio workshop was held with leads from the system portfolios, Places, cross-cutting themes and enablers. We aim to develop greater cohesion between portfolios, identify any synergies or duplication we need to address, but also to allow everyone share feedback on each other's plans. 9 January 2024 We will ask for updated slides based on the feedback from the December workshop. February 2024 By 23 February, all JFP contributors will need to submit their final plans/ JFP slide input, ready for sign off via appropriate meetings prior to submission by end of March 2024.

Main changes from the previous JFP

We published our first JFP on 30 June 2023 and we propose to keep the 2023/24 structure of the JFP, with some minor adjustments, as outlined below. Where references are made to figures, these will be updated to reflect the latest position.

Main additions:

- New slides to ensure we cover:
 - all our strategic system improvement portfolios in addition to our four strategic system priorities
 - our Place plans
 - our six cross-cutting themes and
 - our enablers
- We have also included new slides outlining:
 - what is important to our residents and how it impacts our plans
 - our successes to date
 - how we are developing a strategic outcomes framework to help us assess if we are having an impact.